## Course : Human Resource Management

Site : TBD

Duration : Half day baseline assessment visit

8 hours x 1 day Classroom training

3 x Half days consultancy visits + Measuring KPI

## **Delivery methods**

- Self-discovery and critique
- Group exploration and facilitator led discussions
- Practical exercises
- Best practice theory exploration

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# **Course Objectives**

By the end of this training course, participants will be able to:

### Paradigms and change

- Understand what is a paradigm
- Understand what is organizational culture
- Understand why organizational culture is important
- Understand types of resistance to change
- Understand the process of change

#### The importance of good HR management

• Understand the importance of effective HR management

### HR lifecycle – Recruitment

- Understand how to evaluate HR needs
- Understand the HR Life Cycle
- Understand factors that need to be considered for recruitment
- Understand good and fair practices in recruitment

### HR lifecycle - Motivation

- The various elements that need to be present in an enterprise for employee motivation
- How to bring in these processes in the enterprise

- How to manage grievances
- Key measures of employee morale

#### **Training and Skill Development**

- Understand the importance of training for developing and retaining skilled employees
- Understand the importance of multi-skilling
- Develop skill maps and training plans for your workforce
- Understand how to manage poor performance

#### **Managing Poor Performance**

- Common causes of poor performance
- Key principles in managing poor performance
- Procedures for managing poor performance

#### **HR Lifecycle – Separation and Transfer**

- Understand the terminating phase of the HR Life Cycle
- Understand types of separation & transfer
- Understand the process to be followed for all types of separation & transfer

## **Target audience:**

All staffs including management level

# **Training Outline:**

- Effective workforce management
  - STEP 1: Define strategic business objectives
  - STEP 2: Identify a suitable organizational structure
  - STEP 3: Evaluate human resource needs
  - STEP 4: Consult with workers about HR strategy and change
  - STEP 5: Adopt and implement the HR strategy
- Factors affecting workforce management

**Internal Factors** 

**External Factors** 

• Applying the HR lifecycle – Steps in managing the workforce

Recruitment

Staff motivation

Staff development & performance, Separation and transfer